

"Fog of War" 1AB

FIRST FRAME OF ACTION	1200
FIRST CUT ON REEL	2506
SECOND CUT ON REEL	3704
THIRD CUT ON REEL	5210

SONY PICTURES CLASSICS LOGO

ROBERT MCNAMARA APPROACHES
A MAP SET UP ON A PODIUM.

MCNAMARA Is this chart at a reasonable height for you? Or do you want it lowered? Earlier tonight - let me first ask the TV, are you ready? All set? 6206	1/1	40.11	44.03	3.08	MCNAMARA Is this chart at a reasonable height for you?
	1/2	45.01	46.04	1.03	Or do you want it lowered?
	1/3	54.07	59.02	4.11	Earlier tonight - let me first ask the TV, are you ready?
	1/4	61.06	62.06	1.00	All set?

MAIN CREDITS ARE INTERCUT
WITH ARCHIVAL FOOTAGE OF THE
US NAVY CREWMEN AND SHIPS

Sony Pictures Classics presents 71.01	T-1	63.12	71.01	7.05	Sony Pictures Classics presents
@radical Media & Snart Films Production 84.08	T-2	78.15	84.08	8.09	@radical Media & Snart Films Production
in association with the Globe Department Store 93.02	T-3	87.06	93.02	5.12	in association with the Globe Department Store
an Errol Morris film 109.09	T-4	103.03	109.09		an Errol Morris film

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the fog of war eleven lessons from the life of Robert S. Mcnamara 138.02	T-5	126.08	138.02	11.10	the fog of war eleven lessons from the life of Robert S. Mcnamara (Robert S. Mcnamara: former US Secretary of Defense: from 1961 until 1968)
original music by Philip Glass 153.01	T-6	148.10	153.01	4.07	original music by Philip Glass
production design Ted Bafaloukos Steve Hardy 184.12	T-7	179.13	184.12	4.15	production design Ted Bafaloukos Steve Hardy
edited by Karen Schmeer Doug Abel Chyld King 193.02	T-8	186.11	193.02	6.07	edited by Karen Schmeer Doug Abel Chyld King
directors of photography Peter Donahue Bob Chappell 209.07	T-9	204.09	209.07	4.14	directors of photography Peter Donahue Bob Chappell
executive producers Jon Kamen Jack Lechner Frank Scherma 228.04	T-10	223.14	228.04	4.06	executive producers Jon Kamen Jack Lechner Frank Scherma
executive producers Robert May John Sloss 234.09	T-11	230.07	234.09	4.02	executive producers Robert May John Sloss
co-producer Robert Fernandez 241.01	T-12	236.13	241.01	4.04	co-producer Robert Fernandez
producers Michael Williams Julie Ahlberg	T-13	243.03	248.01	4.13	producers Michael Williams Julie Ahlberg

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248.01

*produced and directed by
Errol Morris
266.01

T-14 262.02 266.01

3.15 produced and directed by
Errol Morris

MCNAMARA SPEAKS TO THE
CAMERA.

MCNAMARA
Let me hear your voice level to make sure
it's the same.
261.02

1/5 257.15 261.02

3.03 MCNAMARA
Let me hear your voice level to make
sure it's the same.

EM
Okay, how's my voice level?
MCNAMARA
That's fine.
263.15

1/6 261.07 263.15

2.08 EM
Okay, how's my voice level?
MCNAMARA
That's fine.

EM
Terrific.
265.05

1/7 264.05 265.05

1.00 EM
Terrific.

MCNAMARA
Now I remember exactly the sentence I
left off on. I remember how it started,
and I was cut off in the middle. But you
can fix it up some way. I don't want to
go back, introduce the sentence, because I
know exactly what I wanted to say.
285.07

1/8 267.09 272.05

4.12 MCNAMARA
Now I remember exactly the sentence I
left off on.

1/9 272.10 276.13

4.03 I remember how it started, and I was cut
off in the middle.

1/10 278.00 283.00

5.00 But you can fix it up some way. I don't
want to go back, introduce the
sentence...

1/11 283.05 285.07

2.02 because I know exactly what I wanted
to say.

EM

1/12 285.15 286.15

1.00 EM

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Go ahead!

286.15

MCNAMARA

Okay. Any military commander who is honest with himself, or with those he’s speaking to, will admit that he has made mistakes in the application of military power. He’s killed people unnecessarily - his own troops or other troops - through mistakes, through errors of judgment. A hundred, or thousands, or tens of thousands, maybe even a hundred thousand. But, he hasn’t destroyed nations. And the conventional wisdom is don’t make the same mistake twice, learn from your mistakes. And we all do. Maybe we make the same mistake three times, but hopefully not four or five. They’ll be no learning period with nuclear weapons. You make one mistake and you’re going to destroy nations.

353.13

Go ahead!

MCNAMARA

Okay. Any military commander...

1/13	287.04	290.11	3.07	MCNAMARA
1/14	292.05	297.10	5.05	who is honest with himself, or with those he’s speaking to...
1/15	297.15	303.15	6.00	will admit that he has made mistakes in the application of military power.
1/16	305.13	309.13	4.00	He’s killed people unnecessarily...
1/17	311.11	313.10	1.15	his own troops or other troops...
1/18	315.01	317.09	2.08	through mistakes, through errors of judgment.
1/19	319.11	325.03	5.08	A hundred, or thousands, or tens of thousands, maybe even a hundred thousand.
1/20	326.03	329.10	3.07	But, he hasn’t destroyed nations.
1/21	330.11	336.08	5.13	And the conventional wisdom is don’t make the same mistake twice, learn from your mistakes.

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1/22	337.05	342.06	5.01	And we all do. Maybe we make the same mistake three times...
1/23	342.11	347.01	4.06	but hopefully not four or five. They'll be no learning period...
1/24	348.09	353.13	5.04	with nuclear weapons. You make one mistake and you're going to destroy nations.

ARCHIVAL FOOTAGE OF WORLD WAR II AND THE VIETNAM WAR IS INTERCUT WITH MCNAMARA SPEAKING

MCNAMARA

In my life, I've been part of wars. 3 years in the U.S. Army during World War II. 7 years as Secretary of Defense during the Vietnam War. 13 years at the World Bank across the world. At my age, 85, I'm at age where I can look back and derive some conclusions about my actions. My rule has been try to learn, try to understand what happened. Develop the lessons and pass them on.

445.10

1/25	367.04	371.04	4.00	MCNAMARA In my life, I've been part of wars.
1/26	378.09	383.02	4.09	3 years in the U.S. Army during World War II.
1/27	388.08	392.15	4.07	7 years as Secretary of Defense during the Vietnam War.
1/28	399.09	403.04	3.11	13 years at the World Bank across the world.
1/29	407.05	410.01	2.12	At my age, 85...
1/30	411.10	417.05	5.11	I'm at age where I can look back and derive some...
1/31	417.10	421.00	3.06	conclusions about my actions.
1/32	429.00	434.03	5.03	My rule has been try to learn...

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	1/33	436.01	437.15	1.14	try to understand what happened.
	1/34	442.13	445.10	2.13	Develop the lessons and pass them on.
CLIP FROM A TV NEWS PROFILE OF MCNAMARA					
MCNAMARA AND THE PENTAGON 461.08	T-15	455.01	461.08	6.07	MCNAMARA AND THE PENTAGON
CBS REPORTS 470.11	T-16	462.13	470.11	7.14	CBS REPORTS
HARRY REASONER This is the Secretary of Defense of the United States, Robert McNamara. His department absorbs 10% of the national income of this country, and over half of every tax dollar. His job has been called the toughest in Washington, and McNamara is the most controversial figure that has ever held the job. Walter Lippmann calls him not only the best Secretary of Defense, but the first one who ever asserted civilian control over the military. His critics call him “a con-man,” “an IBM machine with legs,” “an arrogant dictator.” 516.03	1/35	471.10	477.03	5.09	HARRY REASONER This is the Secretary of Defense of the United States, Robert McNamara.
	1/36	477.10	482.13	5.03	His department absorbs 10% of the national income of this country...
	1/37	483.03	485.12	2.09	and over half of every tax dollar.
	1/38	486.14	490.01	3.03	His job has been called the toughest in Washington...
	1/39	490.11	495.13	5.02	and McNamara is the most controversial figure that has ever held the job.
	1/40	497.06	501.12	4.06	Walter Lippmann calls him not only the best Secretary of Defense... (Walter Lippmann: New York Herald

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Tribune journalist and writer)

1/41 502.07 507.06 4.15 but the first one who ever asserted civilian control over the military.

1/42 508.07 514.01 5.10 His critics call him “a con-man,” “an IBM machine with legs”...

(con-man: slang for crook, liar)

1/43 514.10 516.03 1.09 “an arrogant dictator.”

1962

T-17 519.07 524.07 5.00 1962

524.07

MONTAGE OF MCNAMARA PROFILES IN THE PRESS

INTERVIEWER

Mr. Secretary, I’ve noticed in several cabinet offices that little silver calendar thing there. Can you explain that?

589.01

1/44 578.03 583.10 5.07 INTERVIEWER
Mr. Secretary, I’ve noticed in several cabinet offices that little...

1/45 583.15 589.01 5.02 silver calendar thing there. Can you explain that?

MCNAMARA

Yes, this was given by President Kennedy. On the calendar are engraved the dates: October 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, and finally 28, were the dates when we literally looked down the gun barrel into nuclear war.

621.13

1/45 591.11 596.14 5.03 MCNAMARA
Yes, this was given by President Kennedy.

1/46 597.07 602.15 5.08 On the calendar are engraved the dates: October 16...

1/47 603.04 608.09 5.05 17, 18, 19, 20, 21, 22, 23...

1/48 608.14 613.01 4.03 24, 25, 26, 27...

1/49 614.01 618.12 4.11 and finally 28, were the dates when we literally looked down...

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